

RESOLUTION OF THE  
WHITE MOUNTAIN APACHE TRIBE OF THE  
FORT APACHE INDIAN RESERVATION

WHEREAS, the White Mountain Apache Tribe owns and operates the Fort Apache Timber Company, a Tribal Enterprise, and

WHEREAS, the Board of Directors of the Fort Apache Timber Company has submitted and recommends approval by the Tribal Council of a General and Operating Budget for the Fort Apache Timber Company for the Fiscal Year May 1, 1973 through April 30, 1974 and said budget has been prepared and recommended in accordance with the Plan of Operation for the Enterprise, and

WHEREAS, the Plan of Operation of the Fort Apache Timber Company was approved July 14, 1961.

BE IT RESOLVED by the Tribal Council of the White Mountain Apache Tribe that the budget for General Operating Expense in the amount of \$8,454,510.00 and Capital Expenditures amounting to \$677,500.00 is hereby approved for the operation of the Fort Apache Timber Company for the Fiscal Year beginning May 1, 1973 and ending April 30, 1974.

BE IT FURTHER RESOLVED that no unexpended funds from prior budgets will be expended.

The foregoing resolution was on March 8, 1973 duly adopted by a vote of 10 for and 0 against by the Tribal Council of the White Mountain Apache Tribe, pursuant to authority vested in it by Article V, Section 1 (k) of the Amended Constitution and By-Laws of the Tribe, ratified by the Tribe June 27, 1958 and approved by the Secretary of the Interior on May 29, 1958, pursuant to Section 16 of the Act of June 18, 1934 (48 Stat. 984).



*Fred B. ...*  
Chairman of the Tribal Council

*Margie ...*  
Secretary of the Tribal Council

ANNUAL BUDGET 1973-74

WHITE MOUNTAIN APACHE TRIBE  
FORT APACHE TIMBER COMPANY

SALES:		
Lumber	9,383,400.00	
Less Freight	<u>480,000.00</u>	
Net Lumber Sales		<u>8,903,400.00</u>
COST OF GOODS SOLD:		
Lumber Purchased	21,400.00	
Stumpage	1,522,160.00	
Contract Logging	<u>2,720,000.00</u>	
Total Cost of Lumber Sold		<u>4,263,560.00</u>
MANUFACTURING COSTS:		
Decking	75,305.00	
Sawmill	589,942.50	
Dry Kiln	156,720.00	
Planer Mill	503,045.00	
Green Chain	80,835.00	
Yard	362,392.50	
Small Log Sawmill	373,990.00	
Cibecue Sawmill	<u>472,000.00</u>	
Total Manufacturing Costs		<u>2,614,230.00</u>
SELLING & SHIPPING EXPENSES:		
Commissions	360,000.00	
Sales Discounts	160,000.00	
Shipping Department	<u>26,100.00</u>	
Total Selling & Shipping		<u>546,100.00</u>
OTHER INCOME & EXPENSES:		
Chip Sales	512,750.00	
Less Chipper & Debarker Exp.	116,370.00	
Freight on Chips	<u>222,250.00</u>	
Net Profit from Chips	<u>338,620.00</u>	<u>174,130.00</u>
		4,000.00
Purchase Discounts & Misc. Income		
Interest Expense	150,000.00	
Less Interest Income	<u>60,000.00</u>	
Net Interest Expense		<u>90,000.00</u>
Depreciation Assets not in use & Logging Equipment		<u>30,000.00</u>
Membership Dues		<u>30,000.00</u>
ANTICIPATED NET INCOME:		<u>1,507,640.00</u>

FORT APACHE TIMBER COMPANY

ANNUAL BUDGET MAY 1, 1973 thru APRIL 30, 1974

<u>ITEM</u>	<u>BUDGET</u>
<u>INCOME</u>	
04-00-8100 Lumber Sales 80 MMBF @ 117.00	9,360,000.00
04-00-8125 Chip Sales 35,000 Units @ 14.65	512,750.00
04-00-8190 Interest	60,000.00
04-00-8195 Purchase Discounts & Misc. Income	4,000.00
04-00-7870 Lumber Purchased & Resold 200 MBF @ 117.00	23,400.00
	<u>9,960,150.00</u>

EXPENDITURES

PURCHASES, RAW MATERIALS	
04-00-7750 Stumpage	1,522,160.00
04-16-7700 Logging 80 MMBF GLS @ 34.00	2,720,000.00
04-00-7870 Lumber Purchases 200 MBF @ 107.00	21,400.00
	<u>4,263,560.00</u>

MANUFACTURING COSTS

DECKING	
04-03-7130 Labor	21,000.00
04-03-7430 Operating Supplies	6,000.00
04-03-7510 Repairs	20,000.00
04-03-7210 Payroll Costs Etc.	4,000.00
04-03-7610 Depreciation	6,000.00
	<u>57,000.00</u>

CHIPPER & DEBARKER	
04-04-7130 Labor	44,000.00
04-04-7430 Operating Supplies	9,000.00
04-04-7510 Repairs	20,000.00
04-04-7210 Payroll Costs Etc.	7,000.00
04-04-7610 Depreciation	16,000.00
04-04-7310 Power	9,000.00
	<u>105,000.00</u>

SAWMILL	
04-05-7130 Labor	265,000.00
04-05-7430 Operating Supplies	30,000.00
04-05-7510 Repairs	50,000.00
04-05-7210 Payroll Costs Etc.	42,000.00
04-05-7310 Power	35,000.00
04-05-7610 Depreciation	40,000.00
	<u>462,000.00</u>

DRY KILN .	
04-06-7130 Labor	18,500.00
04-06-7430 Operating Supplies	800.00
04-06-7510 Repairs	4,500.00
04-06-7210 Payroll Costs Etc.	3,000.00
04-06-7610 Depreciation	45,000.00
	<u>71,800.00</u>

PLANER MILL	
04-07-7130 Labor	267,000.00
04-07-7430 Operating Supplies	40,000.00

04-00-7750	Stumpage	1,522,160.00
04-16-7700	Logging 80 MMBF GLS @ 34.00	2,720,000.00
04-00-7870	Lumber Purchases 200 MMBF @ 107.00	21,400.00
		<u>4,263,560.00</u>

MANUFACTURING COSTS

04-03-7130	DECKING	21,000.00
04-03-7430	Labor	6,000.00
04-03-7510	Operating Supplies	20,000.00
04-03-7210	Repairs	4,000.00
04-03-7610	Payroll Costs Etc.	6,000.00
	Depreciation	<u>57,000.00</u>

04-04-7130	CHIPPER & DEBARKER	44,000.00
04-04-7430	Labor	9,000.00
04-04-7510	Operating Supplies	20,000.00
04-04-7210	Repairs	7,000.00
04-04-7610	Payroll Costs Etc.	16,000.00
04-04-7310	Power	9,000.00
		<u>105,000.00</u>

04-05-7130	SAWMILL	265,000.00
04-05-7430	Labor	30,000.00
04-05-7510	Operating Supplies	50,000.00
04-05-7210	Repairs	42,000.00
04-05-7310	Power	35,000.00
04-05-7610	Depreciation	<u>40,000.00</u>
		462,000.00

04-06-7130	DRY KILN	18,500.00
04-06-7430	Labor	800.00
04-06-7510	Operating Supplies	4,500.00
04-06-7210	Repairs	3,000.00
04-06-7610	Depreciation	<u>45,000.00</u>
		71,800.00

04-07-7130	PLANER MILL	267,000.00
04-07-7430	Labor	40,000.00
04-07-7510	Operating Supplies	30,000.00
04-07-7210	Repairs	42,000.00
04-07-7310	Power	60,000.00
04-07-7610	Depreciation	<u>18,000.00</u>
		457,000.00

04-08-7130	STEAM PLANT	46,000.00
04-08-7430	Labor	10,000.00
04-08-7510	Supplies	20,000.00
04-08-7210	Repairs	9,500.00
04-08-7610	Payroll Costs Etc.	16,000.00
	Depreciation	<u>101,500.00</u>

MANUFACTURING COSTS (CONT'D)

	YARD	
04-09-7130	Labor	230,000.00
04-09-7430	Operating Supplies	12,000.00
04-09-7510	Repairs	40,000.00
04-09-7210	Payroll Costs Etc.	30,000.00
04-09-7610	Depreciation	<u>16,000.00</u>
		328,000.00
	GREEN CHAIN	
04-10-7130	Labor	60,500.00
04-10-7430	Operating Supplies	400.00
04-10-7510	Repairs	1,000.00
04-10-7210	Payroll Costs Etc.	<u>12,000.00</u>
		73,900.00
	SELLING EXPENSE	
04-00-7703-1	Freight on Lumber	480,000.00
04-00-7703-2	Freight on Chips	222,250.00
04-02-7160	Sales Commissions	360,000.00
04-00-7721	Membership Dues WWPA & SWPA	<u>30,000.00</u>
		1,092,250.00
	SHIPPING EXPENSE	
04-11-7130	Labor	15,600.00
04-11-7430	Supplies & Repairs	4,000.00
04-11-7210	Payroll Costs Etc.	2,500.00
04-11-7610	Depreciation	<u>4,000.00</u>
		26,100.00
	GENERAL & ADMINISTRATIVE	
04-01-7130	Salaries	44,000.00
04-01-7410	Supplies	6,000.00
04-01-7310	Utilities	1,000.00
04-01-7510	Repairs	600.00
04-01-7210	Payroll Costs Etc.	9,000.00
04-01-7630	Insurance	46,000.00
04-01-7610	Depreciation	4,000.00
04-01-7705	Legal & Audit	7,000.00
04-01-7340	Telephone	8,000.00
04-01-7420	Auto Expense	1,500.00
04-01-7440	Postage	600.00
04-01-7709	Board of Directors	3,000.00
04-01-7701	Advertising & Sales Promotion <i>+ Tribal Office Overhead →</i>	<u>8,000.00</u>
		138,700.00
	OTHER EXPENSE	
04-00-7712	Interest	150,000.00
04-00-7765	Discounts on Sales	160,000.00
04-16-7610	Depreciation, Logging Equipment	<u>30,000.00</u>
		340,000.00
	MAINTENANCE & WATER SUPPLY	
04-12-7130	Labor	70,000.00
04-12-7210	Payroll Costs Etc.	14,000.00
04-12-7310	Power	1,200.00
04-12-7430	Supplies	5,000.00
04-12-7510	Repairs	15,000.00
04-12-7610	Depreciation	<u>8,500.00</u>
		113,700.00
	SMALL LOG SAWMILL	
04-13-7130	Labor	125,000.00

Account	Amount	Account	Amount
SELLING EXPENSE		04-00-7703-1	480,000.00
Freight on Lumber		04-00-7703-2	222,250.00
Freight on Chips		04-02-7160	360,000.00
		04-00-7721	30,000.00
Membership Dues WPA & SWPA	1,092,250.00		
	<u>1,092,250.00</u>		
SHIPPING EXPENSE		04-11-7130	15,600.00
Labor		04-11-7430	4,000.00
Supplies & Repairs		04-11-7210	2,500.00
Payroll Costs Etc.		04-11-7610	4,000.00
Depreciation			
	<u>26,100.00</u>		
GENERAL & ADMINISTRATIVE		04-01-7130	44,000.00
Salaries		04-01-7410	6,000.00
Supplies		04-01-7310	1,000.00
Utilities		04-01-7510	600.00
Repairs		04-01-7210	9,000.00
Payroll Costs Etc.		04-01-7630	46,000.00
Insurance		04-01-7610	4,000.00
Depreciation		04-01-7705	7,000.00
Legal & Audit		04-01-7340	8,000.00
Telephone		04-01-7420	1,500.00
Auto Expense		04-01-7440	600.00
Postage		04-01-7709	3,000.00
Board of Directors		04-01-7701	8,000.00
Advertising & Sales Promotion	138,700.00		
	<u>138,700.00</u>		
OTHER EXPENSE		04-00-7712	150,000.00
Interest		04-00-7765	160,000.00
Discounts on Sales		04-16-7610	30,000.00
Depreciation, Logging Equipment			
	<u>340,000.00</u>		
MAINTENANCE & WATER SUPPLY		04-12-7130	70,000.00
Labor		04-12-7210	14,000.00
Payroll Costs Etc.		04-12-7310	1,200.00
Power		04-12-7430	5,000.00
Supplies		04-12-7510	15,000.00
Repairs		04-12-7610	8,500.00
Depreciation			
	<u>113,700.00</u>		
SMALL LOG SAWMILL		04-13-7130	125,000.00
Labor		04-13-7210	25,000.00
Payroll Costs		04-13-7310	30,000.00
Power		04-13-7430	20,000.00
Operating Supplies		04-13-7510	50,000.00
Repairs		04-13-7610	100,000.00
Depreciation			
	<u>350,000.00</u>		
CIBECUE MILL		04-20-7430	240,000.00
Labor		04-20-7210	35,000.00
Payroll Costs		04-20-7310	30,000.00
Power		04-20-7430	30,000.00
Supplies		04-20-7510	90,000.00
Repairs		04-20-7610	47,000.00
Depreciation			
	<u>472,000.00</u>		
TOTAL OPERATING EXPENSE	8,452,510.00		

CAPITAL EXPENDITURES

04-00-3229	Yard & Road Improvement	85,000.00
04-00-3250	Emergency Fund (Board of Directors)	100,000.00
04-00-3260	Two Fork Lifts (Exchange)	30,000.00
04-00-3250-6	One Ring Debarker - Cibecue	86,500.00
04-00-3250-6	One 42 Unit Chip Bin - Cibecue	18,000.00
04-00-3250-3	One Dry Kiln	250,000.00
04-00-3260	One Sedan (Exchange)	3,000.00
04-00-3260	One Pickup - New	3,000.00
04-00-3250	Equipment for Cut Up Plant	40,000.00
04-00-3240	Compressors & Building	35,000.00
04-00-3260	Dump Truck	12,000.00
04-00-3250	One Sergbin (Fuel)	10,000.00
04-00-3250-2	Move Scales	5,000.00
		<u>677,500.00</u>

BREAKDOWN OF PRO-RATED DEPARTMENTS

ADMINISTRATION:

(138,700.00)

Decking	5.0%	6,935.00
Sawmill	37.5%	52,012.50
Dry Kiln	10.0%	13,870.00
Planer Mill	25.0%	34,675.00
Green Chain	5.0%	6,935.00
Yard	12.5%	17,337.50
Small Log Mill	5.0%	6,935.00
		<u>138,700.00</u>

Total

138,700.00

STEAM PLANT:

(101,500.00)

Sawmill	30.0%	30,450.00
Dry Kiln	70.0%	71,050.00
		<u>101,500.00</u>

Total

101,500.00

MAINTENANCE & WATER SUPPLY:

(113,700.00)

Decking	10.0%	11,370.00
Sawmill	40.0%	45,480.00
Planer Mill	10.0%	11,370.00
Yard	15.0%	17,055.00
Chipper & Debarker	10.0%	11,370.00
Small Log Mill	15.0%	17,055.00
		<u>113,700.00</u>

Total

113,700.00

CASH FLOW

Estimated Cash on Hand 5/1/73	1,500,000.00	
Small Log Mill Working Capital	<u>291,091.00</u>	1,791,091.00

Estimated Income 9,960,150.00

Cash Available 11,751,241.00

LESS:

Operating Expense 8,102,010.00  
Less Depreciation 350,500.00 8,452,510.00

Capital Expenditures Budgeted 677,500.00

BREAKDOWN OF PRO-RATED DEPARTMENTS

5,000.00  
677,500.00

ADMINISTRATION:

(138,700.00)

Decking	5.0%	6,935.00
Sawmill	37.5%	52,012.50
Dry Kiln	10.0%	13,870.00
Planer Mill	25.0%	34,675.00
Green Chain	5.0%	6,935.00
Yard	12.5%	17,337.50
Small Log Mill	5.0%	6,935.00
<b>Total</b>		<u>138,700.00</u>

STEAM PLANT:

(101,500.00)

Sawmill	30.0%	30,450.00
Dry Kiln	70.0%	71,050.00
<b>Total</b>		<u>101,500.00</u>

MAINTENANCE & WATER SUPPLY:

(113,700.00)

Decking	10.0%	11,370.00
Sawmill	40.0%	45,480.00
Planer Mill	10.0%	11,370.00
Yard	15.0%	17,055.00
Chipper & Debarker	10.0%	11,370.00
Small Log Mill	15.0%	17,055.00
<b>Total</b>		<u>113,700.00</u>

CASH FLOW

Estimated Cash on Hand 5/1/73 1,500,000.00  
 Small Log Mill Working Capital 291,091.00  
 Estimated Income 1,791,091.00

Cash Available 9,960,150.00

LESS: Operating Expense 8,102,010.00  
 Less Depreciation 350,500.00

Capital Expenditures Budgeted 677,500.00

Lease Agreements Payable - Equipment 142,638.00  
 Debt, Repayment Principal - Small Log Mill 68,500.00  
 Debt, Repayment Principal - FATCO Mill 113,300.00  
 Debt, Repayment Principal - Bridge 2,400.00  
 Notes Payable - 1st National Bank - Equip. 45,600.00

TOTAL EXPENDITURES 372,438.00

ESTIMATED CASH 4/30/74 2,248,793.00