

WHITE MOUNTAIN APACHE TRIBE

A Sovereign Tribal Nation

(Approving Reports and Budgets for the Fort Apache Heritage Foundation)

WHEREAS, the Fort Apache Heritage Foundation, Inc. ("Foundation") was chartered by the Tribal Council of the White Mountain Apache Tribe in 1998 to provide technical, financial and other support to the Tribe's heritage perpetuation and economic development efforts; and

WHEREAS, the Foundation manages the preservation, rehabilitation, and adaptive reuse of the Fort Apache/Theodore Roosevelt School Trust Asset, utilizes funds paid to the Tribe as part of the settlement (Fort Apache Preservation Fund), and presents an annual report and budget approval with an outlined plan expenditure; and

WHEREAS, the Foundation presented a report accounting for its activities for 2015, including a current board roster, a proposed budget for 2016 and a preliminary proposed budget for 2017; and

WHEREAS, the Tribal Council of the White Mountain Apache Tribe finds it in the best interest of the Tribe to accept the reports and budgets presented by representatives from the Fort Apache Heritage Foundation.

BE IT RESOLVED by the Tribal Council of the White Mountain Apache Tribe that it hereby accepts the 2015 report, as presented by the Fort Apache Heritage Foundation, Inc., and approves the proposed budgets for 2016 and 2017 Fort Apache Preservation Funds.

BE IT FURTHER RESOLVED by the Tribal Council of the White Mountain Apache Tribe that it hereby directs that in the event this Resolution directly conflicts with the Tribal Constitution, Tribal Ordinances, or any material facts concerning the issues presented are later found to be false, this Resolution shall be deemed null and void and have no legal effect.

BE IT FURTHER RESOLVED by the Tribal Council of the White Mountain Apache Tribe that it hereby directs that in the event that this Resolution conflicts with a prior Resolution or Policy, this Resolution shall supersede and govern over the conflicting subject matter.

BE IT FURTHER RESOLVED by the Tribal Council of the White Mountain Apache Tribe that the Chairman, or in his absence, the Vice-Chairman, is hereby authorized to execute any and all documents necessary to effectuate the intent of this Resolution.

The foregoing resolution was on <u>FEBRUARY 8, 2017</u> duly adopted by a vote of <u>NINE</u> for, <u>ZERO</u> against, and <u>ONE</u> abstentions by the Tribal Council of the White Mountain Apache Tribe, pursuant to authority vested in it under the enumerated powers listed in Article IV, Section 1 of the WMAT Constitution, so ratified on September 30, 1993, and federally recognized pursuant to Section 16 of the Indian Reorganization Act of June 18, 1934 (48 Stat. 984).

Resolution No. 02-2017-25

Doreen T. Numkena, Tribal Secretary

-2-

Report of the Fort Apache Heritage Foundation, Inc. to the Tribal Council of the White Mountain Apache Tribe for the Year 2015

Summary:

The Fort Apache Heritage Foundation, Inc., assumed responsibility for the care of the Tribe's Fort Apache and Theodore Roosevelt-School National Historic Landmark trust_asset (FATRSNHL) in 2007 as part of the settlement of the Tribe's 1999 lawsuit against the Bureau of Indian Affairs for its mismanagement of the property (*White Mountain Apache Tribe v. United States of America*, U.S. Court of Federal Claims No. 99-148L). With explicit management responsibility and authority for 24 of the site's historic buildings, during the first years the Foundation's priorities lay in stabilizing and rehabilitating those buildings following decades of neglect. Between 2007 and 2014 the Foundation applied preservation treatments to essentially all of the buildings under our management, and monitored repairs and rehabilitation activities conducted by BIE contractors to the three buildings remaining under federal control. Having completed much of the most critical stabilization and rehabilitation work required on the site, in 2014 the Foundation turned more of its efforts to bringing the site into productive use for the White Mountain Apache people. In 2015 we continued to build partnerships to bring even more public programs and services to the community.

Major accomplishments of 2015 include:

- Completion and introduction of the new Master Plan for Fort Apache, which
 provides vision for the continued growth of FATRSNHL as a locus for education,
 heritage perpetuation, and economic development for the White Mountain Apache
 community
 - Partnership with Johns Hopkins Center for American Indian Health in support of the Arrowhead Business Group Apache Entrepreneurship Program and its centerpiece Arrowhead Café
- Partnership with Conservation Legacy to bring a White Mountain Youth Corps crew to conduct historic preservation activities at FATRSNHL, providing training opportunities for more than 10 White Mountain Apache Tribal Citizens and

affiliated Native young adults and completing major preservation and rehabilitation treatments on four historic buildings

Hosting and providing funding support to the Junior Leadership Academy of the Whiteriver Unified School District for a two week leadership development program at Fort Apache serving more than 20 local elementary and middle school students

- Completion of significant research, analysis, and professional consultation in support of the Tribe's claim against the Bureau of Indian Affairs for continuing failure to address maintenance, preservation, and safety concerns on the portion of the FATRSNHL remaining under federal responsibility
- Support of the Tribe's Nohwike' Bágowa Museum in expanding interpretive programming site-wide and in the formalization of the White Mountain Apache Tribe National Archives at Fort Apache

Completion of a Request for Proposals, evaluation, and consultation with the Tribal Council in regards to the Tribe's investment advisor for the Fort Apache Preservation Fund, and facilitation of the Tribal Council's decision to transition to Rockefeller and Co. as new advisor for the Fund

In 2015 the Foundation utilized \$589,400 drawn from the Fort Apache Preservation Fund for its operations, preservation, and rehabilitation work. The Fort Apache Preservation Fund ended the year with a balance of \$10,514,725.

Preservation, Rehabilitation, and Major Maintenance Treatments:

In 2015, the Foundation staff, contractors, and partners completed significant treatments to the following buildings:

- Building 101 (the Log Cabin/Original Commanding Officer's Quarters, now used as interpretive and public meeting space) Exterior repairs, replacement of rotten log sections; interior cleanup from previous occupants
 - Building 111-1 (Junior Officers'/BIA Quarters, now residential) Mitigation of mold and asbestos contamination; comprehensive interior renovation (Youth Corps crew)
- Building 116 (Boys' Dorm, now vacant) Replacement of vandalized window glass, exterior and window frame painting, general cleanup in preparation for future comprehensive rehabilitation (Youth Corps Crew, Tribal Citizen-owned painting contractor, and Foundation facilities staff)
- Building 122 (Quartermaster's Storehouse, now vacant) Removal of failed concrete stucco and replacement with historically appropriate and structurally better lime plaster (Youth Corps and Foundation facilities staff with *pro bono* training provided by Oden Construction, Tucson)

 Building 123 (BIA Garage, will be used as Foundation facilities shop beginning in 2016) – Environmental mitigation of lead based paint and asbestos contamination; comprehensive interior rehabilitation (Youth Corps and Foundation facilities staff)

Site-wide, the Foundation contracted with landscape architecture, arborist, irrigation, and other contractors to complete evaluation of historic landscape maintenance and preservation deficiencies for use in Tribe's claim against continuing federal mismanagement of portions of the property.

Educational/Community Programs and Projects:

In 2015 the Foundation and its partners hosted an increasing diversity of programs, projects, and events at FATRSNHL serving thousands of community members over the course of the year, including:

The Healthy Heart Program's Seven Miles for Seven Generations Walk/Run (May 9)

- The 16th Annual Great Fort Apache Heritage Celebration (May 9)
- The Whiteriver USD Junior Leadership Academy (June)
 HEDY (Helping Everyday Youth) Summer Programs (June-August)
- The Arrowhead Café and the Arrowhead Business Group Entrepreneurship Program (Beginning in May)
- White Mountain Youth Corps Historic Preservation Crew (March-December)
 Santa at the Fort (December 18)

Economic Development:

The successful launch of the Arrowhead Café, made possible through the collaborative support of Johns Hopkins Center for American Indian Health, Barclays, and the Fort Apache Heritage Foundation, provided a major boost to entrepreneurial capacity building and economic development for the community. The Foundation's sponsorship of the White Mountain Youth Corps also provided employment and jobs skills training for young adults from the community, and participants who completed each session of the Corps also received Americorps education awards to continue their education and professional training. These

programs are having an immediate impact as sources of employment for community members, and the skills training received by employees and participants will expand their capacities to drive continued economic development throughout the community.

Staff and Capacity Building:

The Foundation continued to support the professional skills development of our staff, including continuing advanced training in accounting software and administration for our business manager. We prioritized practical skills training for our Youth Corps participants, bringing licensed electrical, plumbing, and general contractors to the site to provide training for the Youth Corps. In September we also brought adobe preservation expert Randy Oden of Oden Construction in Tucson to provide a two-day workshop on adobe maintenance and the application of lime plaster. The Youth Corps crew and the Foundation's facilities staff all participated in this training, and used the skills gained to complete a major preservation treatment to the Quartermaster's Storehouse, Building 122.

Organizational Development:

In May, the Foundation rolled out its new Master Plan for Fort Apache. Developed under the guidance of community planning expert John Sather of Swaback Associates, the plan was created over the course of four years of consultation with community members, Foundation partners, staff, and Board members. Setting a vision for FATRSNHL as a center for the community, the Plan establishes priorities and goals for the use of the site to advance the Foundation's missions of education, historic preservation and heritage perpetuation, and economic development. In continuation of the effort, during 2015 Foundation staff and Board members began development of a visitor use and traffic plan for the site and the Foundation contracted with Tribal Citizen Rochelle Lacapa (on leave from her position on the Board) to develop planning and zoning guidance for the site. The Board and staff also conducted Foundation staffing needs analysis, and plan to expand the Foundation's personnel accordingly in 2016.

Plans for 2016:

In 2016, the Foundation will continue to work with partners and tenants to support and expand the successful programming that we have brought to FATRSNHL in the last few years, including the Arrowhead Café and the Arrowhead Business Group entrepreneurship program, expanded programming by Apache Behavioral Health Service, the Junior Leadership Academy, and other programs providing growth opportunities for the community. We plan to contract once again with Conservation Legacy to support a six-month White Mountain Youth Corps crew that will continue the historic preservation work started by the 2015 crews.

The Foundation's facilities staff will establish its shop in the rehabilitated BIA Garage on the south side of Fort Apache Road, allowing the preparation of the Commissary Building at the east end of the main campus to be rehabilitated for public use.

Completion in 2016 of visitor use, traffic, and zoning plans for the site will provide specific guidance for the implementation of the Master Plan, and will set a roadmap for rehabilitation of the remaining historic buildings and their future use. The Foundation will continue its strong advocacy to hold the federal government to its responsibilities for care of the portions of the FATRSNHL property that remain under its control, including administration of the proposed PL 93-638 contracts to address some of the deficiencies identified by the Tribe and Foundation in 2015.

The Foundation will expand its personnel to meet the organization's growing needs as we continue to develop as site steward and proponent for community development and wellness.

Conclusion:

The Board of Directors and staff of the Fort Apache Heritage Foundation appreciate the trust that the White Mountain Apache Tribal Council places in us, and are grateful for the opportunity to serve the White Mountain Apache people. We value your guidance and invite you to visit Fort Apache, experience the programs offered by our partners and tenants, and take part in the writing of Fort Apache's new history as a center for White Mountain Apache heritage, hope, and growth.

Fort Apache Heritage Foundation, Inc. Board of Directors November 1, 2015

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Resolution No. <u>02-2017-25</u>

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Directors Emeriti:

Kareem Abdul-Jabbar (1998-2003) Kareem Productions 5458 Wilshire Blvd.
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Jeanne Westphal (1998-2014; deceased)

FUNDS DRAWN FROM THE FORT APACHE PRESERVATION FUND (SETTLEMENT

			APACHE PRESERVA
		2016	
	Admin	Building-Rehab	TOTAL
	(Sect. II.B.1.a)	(II.B.1.c)	
SALARIES			
Exec. Leadership	\$57,630.00	\$21,930.00	\$79,560.00
Business Manager	\$23,562.00	\$23,562.00	\$47,124.00
Facility Manager		\$45,000.00	\$45,000.00
Facilities Technicians		\$62,016.00	\$62,016.00
Employee Bonus Program		\$2,500.00	\$2,500.00
SUBTOTAL SALARIES			\$0.00
Payroll taxes and benefits	\$32,476.80	\$62,003.20	\$94,480.00
TOTAL SALARY/PAYROLL	\$113,668.80	\$217,011.20	\$330,680.00
Consultants	\$20,000.00	\$30,000.00	\$50,000.00
Legal	\$2,500.00	\$2,500.00	\$5,000.00
Phone/Internet	\$3,500.00	\$3,500.00	\$7,000.00
Utilities	\$3,000.00	\$25,750.00	\$28,750.00
Office Supplies/Equip.	\$5,000.00	\$2,000.00	\$7,000.00
Postage	\$500.00	\$0.00	\$500.00
Op Materials/Supplies	\$1,200.00	\$9,600.00	\$10,800.00
Travel Expense	\$16,000.00		\$16,000.00
Vehicle Operation	\$1,500.00	\$3,000.00	\$4,500.00
Bank Fees	\$200.00		\$200.00
Memberships/Subscriptions	\$500.00		\$500.00
Insurance	\$550.00	\$550.00	\$1,100.00
Training/Certification	\$1,000.00	\$4,000.00	\$5,000.00
Staff Uniform		\$1,500.00	\$1,500.00
BUILDING REHAB			
DOILD INCIDED			\$100,000.00

	ronoj	D (SELLEEIAIE)
nary)	2017 (Prelimin	
TOTAL	uilding-Rehab	Admin
	(II.B.1.c)	(Sect.
		II.B.1
		.a)
\$81,151.00	\$22,369.00	\$58,782.00
\$48,066.00	\$24,033.00	\$24,033.00
\$45,900.00	\$45,900.00	
\$63,256.00	\$63,256.00	
\$2,500.00	\$2,500.00	
\$0.00		
\$96,349.20	\$63,223.20	\$33,126.00
\$337,222.20	\$221,281.20	\$115,941.00
\$55,000.00	\$35,000.00	\$20,000.00
\$5,000.00	\$2,500.00	\$2,500.00
\$7,000.00	\$3,500.00	\$3,500.00
\$23,750.00	\$20,750.00	\$3,000.00
\$7,000.00	\$2,000.00	\$5,000.00
\$500.00	\$0.00	\$500.00
\$10,800.00	\$9,600.00	\$1,200.00
\$16,800.00		\$16,800.00
\$4,500.00	\$3,000.00	\$1,500.00
\$200.00		\$200.00
\$500.00		\$500.00
\$1,200.00	\$600.00	\$600.00
\$5,000.00	\$4,000.00	\$1,000.00
\$1,500.00	\$1,500.00	
\$100,000.00	\$100,000.00	

FUND)

Resolution No. 02-2017-25

Material	s and	Supplies			\$40,000.00
Major	Rehab Dorm/C	(Boys' ommissary)			
TOTALS			\$169,118.80	\$399,411.20	\$608,530.00
Less	Rehab			\$299,411.20	

		\$40,000.00
		\$500,000.00
\$172,241.00	\$403,731.20	\$1,115,972.20
	\$303,731.20	

Max total (less rehab)

\$468,530.00

\$475,972.20 Max monthly (less rehab)

\$39,044.17

\$39,664.35